## AIPI National Conference 17 March 2023

Setting the Standard – Standards Australia / ISO Governance Standards and how to leverage them in the control of fraud and corruption

Dean Newlan

Chair, Standards Australia Technical Committee QR-017

Organizational Governance



#### **Overview**

Background to AIPI involvement with Standards Australia Governance standards

The role of the Standards Australia Organizational Governance Committee

Overview of structure and key elements of the AS 8001:2021 Fraud and Corruption Control

International and Australian standards in the pipeline

Advantages of adopting standards in the control of fraud and corruption

## Background to AS 8001:2021 Fraud and Corruption Control



AS 8000:2003 Good Governance Principles

AS 8001:2021
Fraud and
Corruption Control



AS 8002:2003
Organisational
Codes of Conduct



AS 8003:2003
Corporate Social
Responsibility



AS 8004:2003
Whistleblower
Protection Programs



## Key elements of AS 8001:2021 Fraud and Corruption Control

- Immediate action
- Investigation
- Disciplinary procedures
- Crisis management
- Internal reporting / escalation
- External reporting
- Recovery

**RESPONDING** 

**FOUNDATIONS** 

- Governing body / top management
- Specialist resourcing
- Awareness raising
- Risk Management
- Fraud and Corruption Control System ('FCCS')
- Information Security Management System ('ISMS')

- Post-transactional review
- Analysis of accounting reports
- Early warning signs
- Data analytics
- Reporting channels
- Whistleblower management

**DETECTION** 

**PREVENTING** 

- Integrity framework
- Internal control
- Workforce screening
- Business associate fraud control
- Technology enabled fraud
- Physical security

### AIPI as a 'Nominating Organisation'

AS 8001:2021

This Australian Standard® was prepared by QR-017, Organizational Governance. It was approved on behalf of the Council of Standards Australia on 26 May 2021.

This Standard was published on 11 June 2021.

anivestigators
adity
adi The following are represented on Committee QR-017:



#### Other current standards relevant to control of fraud and corruption

ISO 37000:2021 Governance of Organizations – Guidance

AS ISO 37001:2019 Anti-bribery Management Systems – Requirements with guidance for use

AS ISO 37002:2023 Whistleblower Management Systems – Guidelines

AS ISO 31000:2018 Risk Management – Guidelines

AS ISO 37301:2023 Compliance Management Systems — Requirements with guidance for use

AS ISO/IEC 27001:2015 Information Technology — Security techniques — Information security management systems — Requirements

https://store.standards.org.au/

### Standards in the pipeline (ISO TC-309)

ISO 37001 (WG2) Anti-bribery Management System Standard – Requirements

with Guidance for use (revision)

ISO 37003 (WG8) Fraud Control – Guidance (based on AS 8001:2021)



ISO 37008 (WG7) Internal investigations of Organizations — Guidance

ISO 37009 (WG9) Conflict of interest — Guidelines

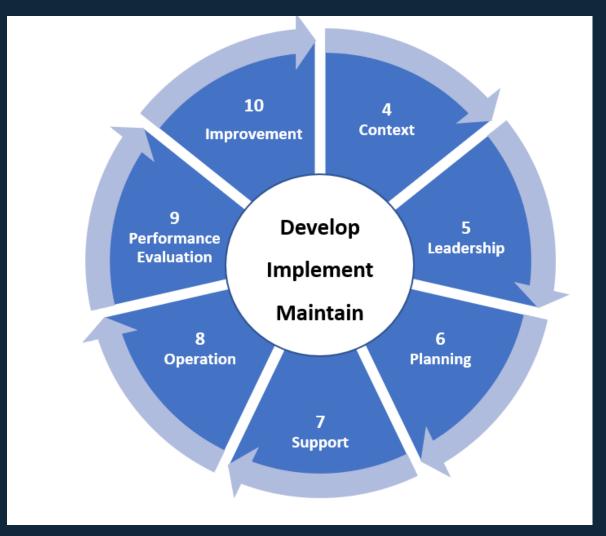
HB 325:2008

Assuring Probity in Decision Making (revision)



# Overview of the structure of ISO 37003 Fraud Control Management System

- Currently being developed by WG8 of TC-309
- First proposed November 2018 (Sydney)
- 'NWIP' approved in April 2022
- 8 virtual meetings held 2019 to March 2023
- Publication due November 2024
- Substantially based on AS 8001:2021



## Advantages to adopting standards in control of fraud and corruption

- No arguments about what is 'best practice'
- No need to 'reinvent the wheel'
- Implementation of core elements will make a difference (e.g. specialist fraud and corruption control resources, regular risk assessment, whistleblower systems, ISMS)
- Demonstrate to stakeholders that all that can be done is being done

## AIPI National Conference 17 March 2023

Setting the Standard – Standards Australia / ISO Governance Standards and how to leverage them in the control of fraud and corruption

Dean Newlan

Chair, Standards Australia Technical Committee QR-017

Organizational Governance

